



City of Westminster

# Cabinet Report

<b>Meeting:</b>	<b>Cabinet</b>
<b>Date:</b>	<b>12<sup>th</sup> December 2016</b>
<b>Classification:</b>	<b>For General Release</b>
<b>Title:</b>	<b>Health and Wellbeing Strategy for Westminster</b>
<b>Wards Affected:</b>	<b>All</b>
<b>Financial Summary:</b>	All financial elements of the strategy are covered within the North West London Sustainability and Transformation Plan (NWL STP). A report on the NWL STP was presented to Cabinet on 10 <sup>th</sup> October.
<b>Report of:</b>	<b>Executive Director of Adult Social Care and Health, Liz Bruce</b>
	<b>Tel: 020 8753 5001</b>
	<b>Email: <a href="mailto:Liz.Bruce@lbhf.gov.uk">Liz.Bruce@lbhf.gov.uk</a></b>

## **1. Executive Summary**

- 1.1. The strategy is being presented to Cabinet because of its potential broad and strategic impact to the council. The report recommends that Cabinet approve and adopt the Health and Wellbeing Strategy for Westminster.
- 1.2. This report updates on the development of the refreshed Health and Wellbeing Strategy which will act as the local delivery plan to the North West London Sustainability and Transformation Plan (NWL STP). The report also highlights the changes that have been made to the strategy following a 14 week consultation period.

## **2. Recommendations**

- 2.1 The report recommends that Cabinet approve and adopt the Health and Wellbeing Strategy for Westminster.

## **3 Reason for decision**

- 3.1 Westminster's Health and Wellbeing Strategy is a joint statutory responsibility of the Council and Central London and West London Clinical Commissioning Groups (CCGs). Cabinet is requested to approve the strategy and move to

adopt it on behalf of Westminster City Council. Through its link to the NWL STP, the strategy addresses the sub-regional challenges around joining up estates, developing multi-skilled health and care teams and joining up health and care services to improve people's experiences of services and their lives. The strategy will act as the local delivery plan for the STP priorities as well as addressing local priorities.

## **4 Context**

- 4.1 This is a refresh of the Health and Wellbeing Board's first joint strategy, *Healthier City, Healthier Lives*, published in 2013. Building on the achievements of the previous strategy, the refreshed strategy reflects the changed population needs in Westminster and aligns with new national requirements around achieving an integrated local health and care system by 2021. To meet these challenges, the refreshed strategy commits the council, CCGs, voluntary sector and communities to improve this.
- 4.2 In December 2015, NHS England mandated every health and care system in England to produce a five year STP, showing how local services will evolve and become sustainable over the next five years – ultimately delivering the NHS Five Year Forward View of better health, better patient care and improved NHS efficiency. The Health and Wellbeing Board agreed in January 2016 that the Health and Wellbeing Strategy would act as the local delivery plan for the NWL STP and accordingly the main themes of both documents have been linked – specifically on prevention, early intervention, developing and maintaining high quality service for people when they require support and improving mental health and wellbeing for adults and children.

## **5 Priorities of the Strategy**

- 5.1 The content of the strategy is underpinned by an evidence base informed by public health intelligence, Joint Strategic Needs Assessments, CCG and council data, and business plans of both CCGs and council departments.
- 5.2 The four headline priorities of the strategy are:
- Improving outcomes for children and young people;
  - Reducing the risk factors for, and improving the management of, long term conditions, with a spotlight on dementia;
  - Improving mental health through prevention and self-management; and
  - Creating and leading a sustainable and effective local health and care system.
- 5.3 The principles of prevention, early intervention and taking a whole-systems approach to tackling challenges and embracing opportunities to support health and wellbeing in Westminster is mainstreamed throughout the strategy. We heard consistent support for these principles throughout the consultation.

## **6 Engagement**

- 6.1 The Cabinet Member for Adults and Public Health and the Chairman of Central London CCG, Chair and Vice Chair of the Westminster Health and Wellbeing Board, jointly led an extensive engagement programme which included events with businesses, health and care providers, patient and service user representatives, the voluntary and community sector, and members of the public. In parallel, an online consultation was run for 14 weeks, ending on 16 October 2016.
- 6.2 There was strong support for the direction and priorities of the strategy. Specific feedback focused on the role of the broader “determinants of health and wellbeing”, including infrastructure, planning, air quality and transport in the city. Other respondents supported the strategy’s promotion of nutrition and diet, and physical activity as well as developing and supporting services which are more holistic and tailored to the need of our communities.
- 6.3 The Health and Wellbeing Board will publish an annual report, setting out progress made in the preceding year and plans for the year ahead. The strategy is intended as a living document. On publication, it will not be set in stone. Engagement will be ongoing during the lifetime of this strategy.

## **7 Implementation**

- 7.1 The Cabinet Member and Adults and Public Health is the Chair of the Health and Wellbeing Board will be responsible for overseeing the delivery of the Health and Wellbeing Strategy. A joint implementation plan setting out the focus of each priority, timelines and performance framework will be developed and presented at the Health and Wellbeing Board meeting on 2 February 2017.
- 7.2 Currently, an implementation plan is being developed which is based on:
- Programmes of work that are currently being undertaken to support the strategy’s priorities across the council, NHS and partners;
  - Programmes of work planned over the next year and/or beyond which will support the strategy’s priorities across the council, NHS and stakeholders;
  - Where activities are planned at NWL STP level, the strategy’s implementation plan will devise local actions to inform those activities.

## **8 Performance framework**

- 8.1 Officers from the Council and CCGs are working together to develop a framework with Key Performance Indicators (KPIs). These KPIs are likely to be a mixture of hard data (e.g. monitoring A&E presentations) and perceptions (e.g. to what extent do people feel that they receive adequate information to manage their wellbeing or where to go in times of crisis). These perceptions could be measured by an annual survey commissioned by the Health and Wellbeing Board.

## **9 Governance**

- 9.1 The Health and Wellbeing Board has driven the agenda for the Health and Wellbeing Strategy, with members taking part in workshops to shape early thinking of the document and regularly commenting on the strategy as it developed throughout the year. The Board approved the strategy in November 2016.
- 9.2 The Adults, Health and Public Protection Scrutiny Committee has also received regular updates on the strategy. The Committee endorsed the strategy in November 2016.
- 9.3 Central London CCG and West London CCG Governing Bodies also approved the strategy in November 2016.

## **10 Legal Implications**

- 10.1 The duty in respect of Joint Health and Wellbeing Strategies is set out in s116A of the amended Local Government and Public Involvement in Health Act 2007.
- 10.2 Legal Services have confirmed the Joint Health and Wellbeing Strategy and the STP as being a lawful process that discharges the council's public and stakeholder's engagement responsibility to consult.

## **11 Financial Implications**

- 11.1 There are no particular financial implications arising from this report.

**If you have any queries about this report or wish to inspect any of the background papers please contact:**

Meenara Islam: [mislam@westminster.gov.uk](mailto:mislam@westminster.gov.uk)  
Phone: x8532

## **APPENDIX ONE**

### **Health and Wellbeing Strategy for Westminster**